

# Service performance and recommendations for the Spending Review

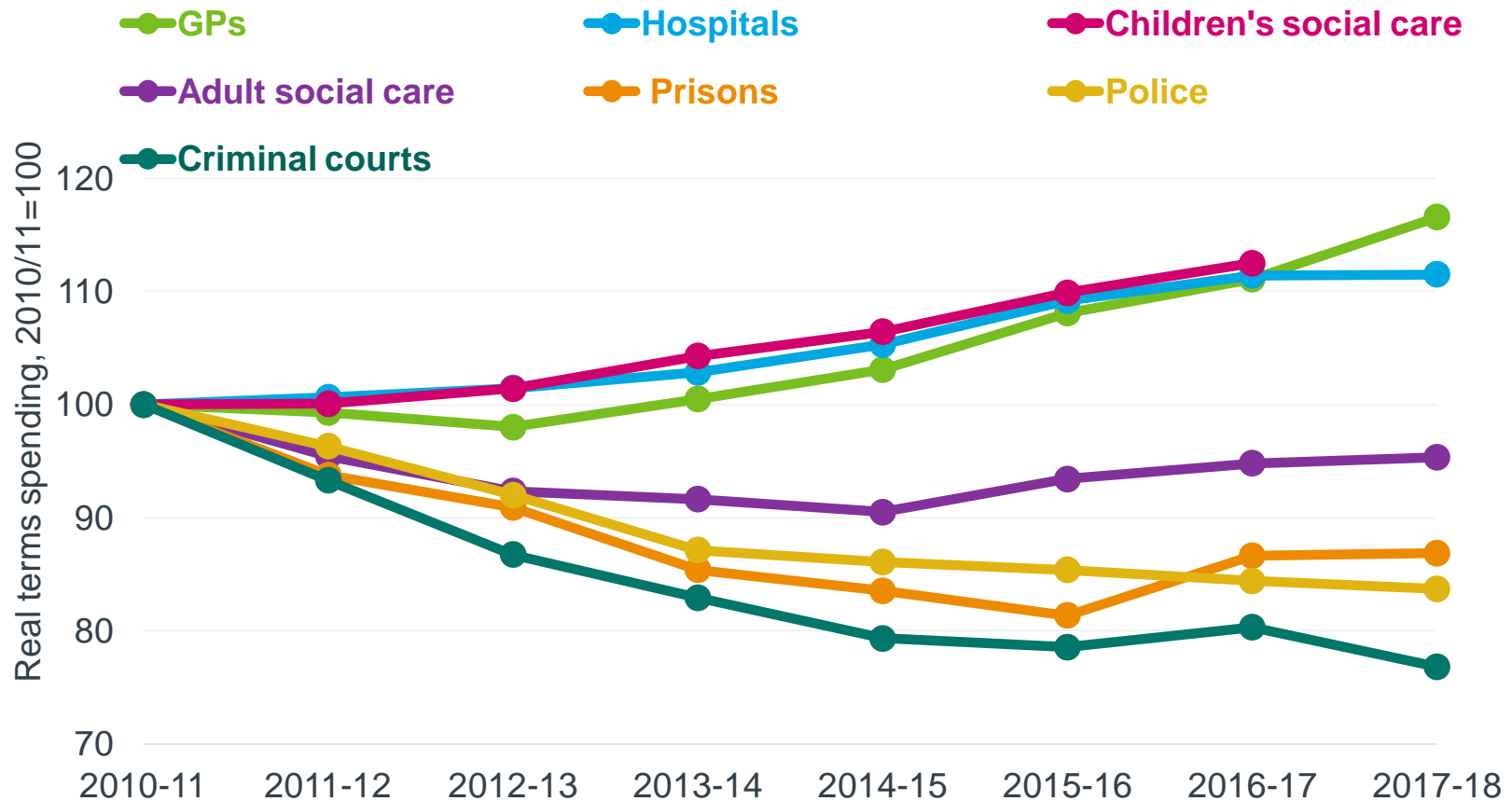
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# Change in spending since 2010-11

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Source: *Performance Tracker 2018*

Notes: Figures relate to day-to-day spending, with the exception of GP spending, which includes capital.

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# Pressures on public services

- Demand has grown at different rates for different services
- Efficiency improvements
  - Limiting pay rises, asking staff to do more
  - Increased user contributions
  - Some examples of new ways of working
- Emerging pressures across many services
  - Declining quality
  - Recruitment and retention
  - Overspending



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# Recommendations for the Spring Statement and Spending Review

- Focus on performance: what service is expected for the money?
- Make use of external expertise
- Explain the Government's fiscal objectives and the spending envelope
- Address problems that fall across departmental boundaries

